SHOREHAM VILLAGE SENIOR CITIZENS ASSOCIATION FINANCIAL STATEMENTS MARCH 31, 2023



SHOREHAM VILLAGE SENIOR CITIZENS ASSOCIATION INDEX MARCH 31, 2023

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INDEPENDENT AUDITORS' REPORT

To the Members of: Shoreham Village Senior Citizens Association

Qualified Opinion

We have audited the financial statements of **Shoreham Village Senior Citizens Association** ("the Association"), which comprise the statement of financial position as at March 31, 2023 and the statements of operations and changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and a supplementary schedule.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Association as at March 31, 2023, and results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Association derives revenues from donations and fundraising activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Association. Therefore, we were not able to determine whether any adjustments might be necessary to revenues, excess of revenues over expenses, and cash flows from operations for the years ended March 31, 2022 and 2023 and assets and net assets as at March 31, 2022 and 2023.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

• Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



- Obtain an understanding of internal control relevant to the audit in order to design
 audit procedures that are appropriate in the circumstances, but not for the purpose
 of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Dartmouth, Nova Scotia July 6, 2023

Chartered Professional Accountants

Baker Tuly Nova Scotra Inc



SHOREHAM VILLAGE SENIOR CITIZENS ASSOCIATION STATEMENT OF OPERATIONS FOR THE YEAR ENDED MARCH 31, 2023

	2023 Budget \$	2023 Actual \$	2022 Actual \$
REVENUES			
Long-term care (Schedule)	8,729,314	9,098,625	8,573,199
Commercial services		30,525	31,261
	8,729,314	9,129,150	8,604,460
EXPENSES (SCHEDULE)			
Administrative	540,814	659,594	565,071
Resident care	5,276,565	4,948,374	4,682,123
Dietetic services	1,014,083	1,042,814	1,026,874
Environmental services	690,737	741,583	728,816
Facility services	512,787	700,886	460,950
Program support	363,695	453,030	348,122
Commercial services		<u>27,140</u>	23,410
	8,398,681	8,573,421	7,835,366
EXCESS OF REVENUES OVER			
EXPENSES BEFORE OTHER ITEMS	330,633	555,729	769,094
OTHER ITEMS			
Amortization	315,609	350,270	368,673
Interest expense	15,024	25,146	19,656
	330,633	375,416	388,329
EXCESS OF REVENUES OVER			
EXPENSES		180,313	380,765



SHOREHAM VILLAGE SENIOR CITIZENS ASSOCIATION STATEMENT OF CHANGES IN NET ASSETS AS AT MARCH 31, 2023

	Unrestricted \$	Internally Restricted \$	Total 2023 \$
NET ASSETS	427 470	245 207	601 750
Balance, beginning of year Excess of revenue over expenses Transfers	436,472 180,313	245,287 - 	681,759 180,313
Balance, end of year	616,785	245,287	862,072
	Unrestricted \$	Internally Restricted \$	Total 2022 \$
NET ASSETS	FF 707	245 207	200.004
Balance, beginning of year Excess of revenue over expenses Transfers	55,707 380,765 	245,287 - 	300,994 380,765
Balance, end of year	436,472	245,287	681,759



SHOREHAM VILLAGE SENIOR CITIZENS ASSOCIATION STATEMENT OF FINANCIAL POSITION AS AT MARCH 31, 2023

2023 \$	2022 \$
\$	\$
757,079 213,804	956,285 216,358 40,152
,	40,132 3,038
,039,922	1,215,833
,905,441	2,327,158
,945,363	3,542,991
9,785	12,985
915,633 424,814	848,680 159,132
	<u>131,161</u>
,340,447	1,138,973
267,509	349,823
10,209	56,197
,463,056	1,314,169
2,070	2,070
,083,291	2,861,232
616,785	436,472
245,287	245,287
862,072	681,759
,945,363	<u>3,542,991</u>
9,785	12,985
	213,804 52,356 16,683 ,039,922 ,905,441 ,945,363 9,785 915,633 424,814 ,340,447 267,509 10,209 ,463,056 2,070 ,083,291 616,785 245,287 862,072 ,945,363

COMMITMENTS (Note 11), CONTINGENT LIABILITY (Note 12)

Approved by the Board

_____ Director

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___ Director

SHOREHAM VILLAGE SENIOR CITIZENS ASSOCIATION STATEMENT OF CASH FLOWS FOR THE YEAR ENDED MARCH 31, 2023

	2023	2022
CASH PROVIDED BY (USED FOR):	\$	\$
OPERATING		
Excess in revenues over expenses for the year Items not affecting cash	180,313	380,765
Amortization	350,270	368,673
Amortization of deferred contributions	<u>(187,472</u>)	(460,791)
	343,111	288,647
Changes in non-cash working capital items		
Accounts receivable	2,554	(90,758)
Inventory	(12,204)	3,342
Prepaids	(13,645)	3,920
Accounts payable and accrued liabilities	66,953	(17,334)
Deferred revenue	<u>265,682</u>	<u>58,315</u>
	652,451	246,132
FINANCING		
Net change in deferred revenue - capital projects	(45,988)	(71,135)
Receipts on deferred contributions	336,359	488,970
Proceeds on long-term debt	267,509	-
Payments on long-term debt	(480,984)	(126,546)
	<u>76,896</u>	291,289
INVESTING		
Acquisition of capital assets	(928,553)	<u>(753,317</u>)
CHANGE IN CASH	(199,206)	(215,896)
CASH - beginning of year	956,285	1,172,181
CASH - end of year	<u>757,079</u>	956,285



1. OPERATIONS

Shoreham Village Senior Citizens Association ("the Association"), incorporated under the Province of Nova Scotia's Societies Act, operates in Chester, Nova Scotia under the name Shoreham Village. The Association provides long-term care services and other lifestyle services to older adults and others requiring support.

2. SIGNIFICANT ACCOUNTING POLICIES

Basis of accounting

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

Cash

Cash consists of cash on hand and bank balances held with a financial institution.

<u>Inventory</u>

Inventory is valued at the lower of cost and net realizable value. Cost is measured using the first-in first-out method. Net realizable value is the estimated selling price, including the cost of purchase, transportation and other direct costs attributable to the acquisition of inventory, less any applicable variable selling costs.

Capital assets

Capital assets are recorded at cost. Cost includes the purchase price and other acquisition costs such as installation costs including architectural, design and engineering fees, legal fees, survey costs, site preparation costs, freight charges, transportation insurance costs, duties, testing and preparation charges. Where constructed by the Association, the cost also includes direct construction or development costs, such as materials and labour, as well as overhead costs directly attributable to the construction or development activity.

One half year's amortization is taken in the year of acquisition. Amortization is provided for using the following rates and method over the estimated useful lives:

Buildings	3%-20%	Straight-line
Furniture and equipment	20%	Straight-line
Roadways	20%	Straight-line
Vehicles	10%	Straight-line
Well	10%	Straight-line



2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Impairment of long-lived assets

Long-lived assets are tested for impairment whenever events or changes in circumstances indicate that their carrying value may not be recoverable. An impairment loss is recognized when the carrying amount of the asset exceeds the sum of the undiscounted cash flows resulting from its use and eventual disposition. The impairment loss is measured as the amount by which the carrying amount of the long-lived asset exceeds its fair value.

Income taxes

The Association is a non-profit organization under section 149.1(1) of the Income Tax Act, and, as such, is exempt from income taxes. Accordingly, no provision has been made in the accounts for income taxes.

Revenue recognition

The Association follows the deferral method of accounting for contributions which includes long-term care contributions and commercial services.

Restricted contributions are recognized as revenue in the year in which the related expenses are made. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Bequests, donations and memoriams are recognized as revenue of the donation fund (part of the internally restricted fund) when received.

Unrestricted investment income is recognized as revenue when earned.

Contributions for capital assets are included as deferred contributions and are amortized to revenue at the same rate and on the same basis as amortization of the related capital asset.

Contributed goods and services

Contributed materials and services are recognized in the financial statements when their fair value can be reasonably determined and they are used in the normal course of the Association's operations and would otherwise have been purchased.

The Association benefits from donated services in the form of volunteer time for various programs and objectives of the Association. Due to the difficulty of determining their fair value, these contributed services are not recognized in these financial statements.



2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Pension expense and obligation

The Association offers a multi-employer defined benefit pension plan to employees under the Nova Scotia Health Employees' Pension Plan. Due to the nature of the plan, the Association does not have sufficient information to account for the plan as a defined benefit plan. Therefore the multi-employer defined benefit pension plan is accounted for in the same manner as a defined contribution plan. An expense is recorded in the period when the Association is obligated to make contributions for services rendered by the employee. Any unpaid contributions are included in accounts payable and accrued liabilities on the balance sheet.

The Association offers a RRSP plan to employees; the pension expense is equal to the Association's share of the amount of contributions to the plan on behalf of the employees.

Use of estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingencies at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Estimates are used when accounting for items and matters such as allowance for uncollectable accounts receivable, useful lifes of capital assets, employee future benefits, certain accruals, and contingencies. Actual results could differ from those estimates.

Financial instruments

Measurement of financial instruments

The Association initially measures its financial assets and financial liabilities at fair value, except related party transactions which are recorded at the exchange amount established and agreed upon by the related parties.

The Association subsequently measures all its financial assets and financial liabilities at amortized cost, except related party transactions which are measured at their carrying value.

Financial assets measured at amortized cost include cash and accounts receivable.



2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Measurement of financial instruments (Continued)

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities and long-term debt.

Impairment

Financial assets measured at amortized cost are tested for impairment when there are indicators of impairment. The amount of any write-down is recognized in excess of revenues over expenses. Any previously recognized impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of any reversal is recognized in excess of revenues over expenses.

Transaction costs

The Association recognizes its transaction costs in excess of revenues over expenses in the period incurred. However, the carrying amounts of the financial instruments that will not be subsequently measured at fair value include the transaction costs that are directly attributable to their origination, issuance or assumption.

3. OPERATING LINE OF CREDIT

The Association has an operating bank overdraft authorized in the amount of \$50,000. Any outstanding balance bears interest at the Bank's prime rate plus 1% per annum. A general assignment of book debts and a floating charge over all other assets owned by the Association and an unlimited guarantee by Shoreham Village Senior Citizens Apartments Association, have been given to the Bank of Nova Scotia as collateral security for loans. At March 31, 2023, the Association's operating bank overdraft balance was \$NIL (2022 - \$NIL).

4.	ACCOUNTS RECEIVABLE	2023	2022
		\$	\$
	Trade accounts receivable	125,312	116,595
	HST recoverable	88,492	99,763
	Allowance for doubtful accounts		
		213,804	216,358



5.	CAPITAL ASSETS	Cost \$	Accumulated Amortization \$	Net 2023 \$	Net 2022 \$
	Land, including grounds				
	improvements	201,972	-	201,972	201,972
	Buildings Furniture and	6,766,520	4,473,555	2,292,965	1,713,073
	equipment	2,641,243	2,262,972	378,271	412,113
	Roadways	70,375	70,375	-	-
	Vehicles Well	116,394 135,551	84,161 <u>135,551</u>	32,233	-
	;	9,932,055	7,026,614	2,905,441	2,327,158
	Trade accounts payable Wage accrual Government remittances Other payables			415,583 391,181 65,946 42,923 915,633	413,668 336,000 60,384 38,628
7.	LONG-TERM DEBT			2023	2022
	Housing Nova Scotia more repayable in monthly ble interest at 4.6% per annu completion of the design which is currently unknown is \$1,814,800.	ended instalm m starting at phase of the	nents including t the substantial e facility project	\$ 267,509	- 480 984
	Retired debts				480,984



7.	LONG-TERM DEBT (Continued)	2023 \$	2022 \$
		267,509	480,984
	Less current portion		<u>131,161</u>
		267,509	349,823
8.	DEFERRED CONTRIBUTIONS		
	Changes in deferred capital contributions are as follows:		
		2023 \$	2022 \$
	Balance - beginning of year Amortization of deferred capital grants Amounts received related to future periods	1,314,169 (187,472) <u>336,359</u>	1,285,990 (460,791) <u>488,970</u>
	Balance - end of year	1,463,056	1,314,169

9. EMPLOYEE FUTURE BENEFITS

Effective March 31, 2015, the retiring allowance was discontinued. Service up to March 31, 2015 is included in determination of the retiring allowance amount, in addition an early payout option was offered. For those who did not elect to defer their payout, the accrued benefit obligation is equal to their retirement allowance payment. The actuarial liability of the retirement allowance entitlements as at March 31, 2023 is \$2,070 (2022 - \$2,070).

10. PENSION PLAN

The Association contributes to two plans on behalf of its employees. The first is a group registered retirement savings plan in which the Association pays 9.22% - 11.88% of the employees earnings.

The second plan is a multi-employer defined benefit plan administered by the Nova Scotia Health Employees' Pension Plan Trustees in which the Association pays 9.22% of the employees' earnings up to the yearly maximum pensionable earnings.



10. PENSION PLAN (Continued)

The most recent actuarial valuation was at July 1, 2021, and showed the following results for the entire plan (in thousands). The next valuation date is planned for July 1, 2024.

	Þ
Accrued benefit obligation	10,913,722
Funding excess	3,150,278
Market value of assets	10,739,236

The Association bears no direct financial liability for any unfunded liability of the plan as the responsibility lies with the plan Trustees.

The amount contributed to the plans for the year ended March 31, 2023 was \$370,980 (2022 - \$318,711) and was expensed by the Association.

11. COMMITMENTS

Lease commitments

The Association leases office equipment with terms expiring in 2026. The minimum lease payments for each of the next three years are as follows:

	\$
2024	2,990
2025	2,990
2026	2,243

Other contracts

The Association entered into a fee for service management contract with Northwood Support Services Incorporated ("Northwood") on March 14, 2016, which was further renewed on June 13, 2022. Under the terms of the agreement, Northwood provides operational support to the Association in a manner consistent with the Association's Board of Directors policies, by laws and strategic priorities, and alignment with the Association's mission, vision and values. Either party may, at any time and without cause, give the other party 12 months' written notice of termination of the contract. During the year, total fees paid to Northwood under this agreement were \$219,360 (2022 - \$214,000)



12. CONTINGENT LIABILITY

The Association has a contingent liability for accumulated sick leave. Employees earn sick leave credits at the rate of two eight-hour days per month and shall accumulate sick leave to a maximum of 24 days.

Sick leave benefits are a form of insurance for employees against loss of earnings due to sickness and are not automatic entitlements. Any unused sick leave benefits shall be cancelled on termination of employment. The amount of this potential liability cannot be reasonably estimated and sick leave is expensed in the statement of operations as employees utilize the entitlement.

13. RELATED PARTY TRANSACTIONS

On June 1, 2011, and further renewed on January 20, 2021, the Association entered into a shared well water agreement with Shoreham Village Senior Citizens Apartments Association for wells, pump house and water distribution system situated on the properties of both parties, to be used by the parties in accordance with the agreement. Each party shall pay a proportionate share of all expenses for the operation, maintenance, removal and replacement of pre-existing improvements of the wells, pump house and water distribution system.

Each respective share has been determined by each party's water consumption. The Association is responsible for 70% and Shoreham Village Senior Citizens Apartments Association is responsible for 30% of the total cost of repairs and maintenance on said wells, pump house, circulating pumps, water conditioning system and water pipes to/from all wells. During the year \$14,392 (2022 - \$2,140) was charged to Shoreham Village Senior Citizens Apartments Association with respect to this agreement.

14. PUBLIC SECTOR COMPENSATION DISCLOSURE ACT

Under Public Sector Compensation Disclosure Act of Nova Scotia, public sector bodies are required to report compensation paid or provided to any person equalling or exceeding \$100,000 during the fiscal year. No person received \$100,000 or more in annual compensation during the year.



15. ECONOMIC DEPENDENCE

The Association is funded by way of a fixed per diem, the cost of which is shared by the Department of Seniors and Long-Term Care and the Residents. As such, the Association is dependent upon the Department of Seniors and Long-Term Care to fund capital requirements and operations.

16. FINANCIAL INSTRUMENTS

Risks and concentrations

The Association is exposed to various risks through its financial instruments. The following analysis provides a measure of the Association's risk exposure and concentrations at March 31, 2023.

It is management's opinion that the Association is not exposed to significant currency or other price risks from its financial instruments. The risks arising on financial instruments are limited to the following:

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. Financial instruments that potentially subject the Association to concentrations of credit risk consist of cash and accounts receivable. The Association deposits its cash in reputable financial institutions and therefore believes the risk of loss to be remote. The Association is exposed to credit risk from customer accounts receivable. The Association believes this credit risk is minimized as the Association has a large and diverse customer base. A provision for impairment of accounts receivable is established when there is objective evidence that the Association will not be able to collect all amounts due.

Liquidity risk

Liquidity risk is the risk that the Association will encounter difficulty in meeting obligations associated with financial liabilities. The Association is exposed to this risk mainly in respect of its accounts payable and accrued liabilities, residents' funds held in trust, long-term debt, and employee future benefits. The Association generates sufficient cash flow from operating activities to fund operations and fulfill obligations as they become due. Sufficient financing facilities are in place should cash requirements exceed cash generated from operations.



16. FINANCIAL INSTRUMENTS (Continued)

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The Association is mainly exposed to interest rate risk.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Association is exposed to interest rate risk on its financial obligations at variable interest rates.



17. SUPPLEMENTAL INFORMATION

The operating revenues and expenses for the years ended March 31, 2023 and March 31, 2022 are provided in the following format at the request of the Department of Seniors and Long-Term Care.

•	2023	2023	2022
	Budget	Actual	Actual
	\$	\$	\$
REVENUES			
Department of Seniors and Long-			
Term Care	6,765,328	6,726,907	6,199,966
Accommodation charges	1,646,161	1,700,908	1,663,628
Private per diems	164,076	463,187	550,655
Other	54,665	108,490	80,049
	8,630,230	8,999,492	8,494,298
EXPENSES			
Salaries			
Administration	109,948	125,304	103,864
Direct care	4,030,252	3,242,066	3,257,605
Program support	262,383	344,977	247,368
Dietary	517,314	482,659	544,729
Environmental	475,823	462,743	504,833
Maintenance	90,468	90,405	87,687
Benefits	1,353,596	1,343,668	1,254,678
Operations and Maintenance			
Administration	453,587	513,515	490,471
Direct care	276,127	774,975	533,130
Program support	14,282	37,553	7,649
Dietary	345,057	401,510	344,040
Environmental	69,000	114,134	74,673
Maintenance	400,844	612,773	361,228
Capital	231,549	<u>276,283</u>	309,429
	8,630,230	8,822,565	8,121,384
EXCESS OF REVENUES OVER			
EXPENSES		<u>176,927</u>	<u>372,914</u>



SHOREHAM VILLAGE SENIOR CITIZENS ASSOCIATION SCHEDULE TO STATEMENT OF OPERATIONS FOR THE YEAR ENDED MARCH 31, 2023

	2023	2023	2022
	Budget	Actual	Actual
REVENUES	\$	\$	\$
LONG-TERM CARE	00.004	00.400	7 0.000
Deferred contributions	99,084	99,133	78,900
Department of Seniors and Long-Term Care	6,929,404	7,184,429	6,746,739
Other	54,665 1,646,161	108,490	80,049
Resident contributions	1,646,161 8,729,314	<u>1,706,573</u> <u>9,098,625</u>	1,667,511 8,573,199
EXPENSES	<u> </u>	<u> </u>	
ADMINISTRATIVE	600	20.20	∠ = ∠
Advertising	600	29,397	659
Bad debts (recovery)		-	(52
Bank charges	5,400	5,711	5,347
Consulting	244,560	240,160	247,766
Employee development	1,200	1,189	1,560
In-home ceremonies	13,200	8,780	6,482
Information technology	49,600	61,351	65,530
Legal and audit	15,840	31,568	30,496
Memberships	13,320	17,288	13,709
Office supplies and postage	25,147	67,757	36,028
Salaries and benefits	140,447	166,105	132,017
Telecommunications	20,100	21,849	17,070
Travel	11,400	8,439	8,459
	540,814	659,594	565,071
RESIDENT CARE			
Contracted services	118,914	559,746	260,953
Drugs	8,395	7,772	10,085
Employee development	-	-	72
Equipment maintenance	16,818	32,497	16,010
Incontinent system	62,000	81,179	63,947
Salaries and benefits	5,000,438	4,176,978	4,156,658
Supplies	70,000	75,195	157,084
Travel	-	719	6,056
Woundcare		14,288	11,258
	5,276,565	4,948,374	4,682,123
DIETETIC SERVICES			
Equipment maintenance	15,600	28,331	11,906
Food and beverages	322,054	342,219	317,618
Salaries and benefits	653,426	612,973	670,265
Supplies and small wares	23,003	<u>59,291</u>	27,085
	1,014,083	1,042,814	1,026,874



SHOREHAM VILLAGE SENIOR CITIZENS ASSOCIATION SCHEDULE TO STATEMENT OF OPERATIONS FOR THE YEAR ENDED MARCH 31, 2023

	2023	2023	2022
	Budget	Actual	Actual
	\$	\$	\$
EXPENSES (CONTINUED)			
ENVIRONMENTAL SERVICES			
Furnishings	17,880	28,375	25,746
Garbage removal	6,000	5,494	6,805
Salaries and benefits	597,857	593,579	621,592
Supplies	69,000	114,135	74,673
	690,737	741,583	728,816
FACILITY SERVICES			
Cable television	8,388	8,747	7,218
Contracted services	-	906	895
Electricity	112,000	111,327	109,915
Insurance	36,300	36,200	32,820
Landscaping and snow removal	36,000	41,355	35,163
Oil	1,200	-	-
Pest control	1,200	2,188	1,22 3
Propane gas	24,000	46,255	35,802
Property taxes	60,000	67,077	64,711
Repairs and maintenance	104,156	252,854	52,242
Salaries and benefits	115,123	114,113	111,358
Supplies	14,420	19,864	9,603
	512,787	700,886	460,950
PROGRAM SERVICES			
Consulting	-	-	8,749
Contracted services	17,520	16,733	24,17 3
Employee development	-	-	450
Salaries and benefits	332,493	428,073	308,210
Supplies	7,202	7,973	6,540
Travel	6,480	<u> 251</u>	
	<u>363,695</u>	453,030	348,122
COMMERCIAL SERVICES			
Bus	-	5,787	3,292
Commercial services		21,353	20,118
	-	27,140	23,410

